# **Bango Final Results**

For the year ended 31 March 2012

25<sup>th</sup> June 2012

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#### **About Bango**



- Founded in 1999 to enable effective collection of payments from mobile device users over the internet
- Leading global brands choose Bango for mobile payments and analytics
- Bango technology, relationships and user data enable a superior user experience, higher sales and accurate analysis
- On London Stock Exchange since 2005 (AIM: BGO.L)
- Offices in Cambridge, UK and New York, USA

# Bango customers include:

































#### 90+ Operator relationships include:

























#### Award winning technology:







#### What Bango does .....



Streamline the user payment experience



#### For thousands of digital merchants































Common user identity across multiple services / apps

**Enables better user experience** than any other solution: more sales



## **Example: One-click billing over Wi-Fi**



Visit #1 – via operator network



...hours or days later...

User identified over operator network

Visit #2 – via Wi-Fi



One-click billing experience presented

#### The opportunity...

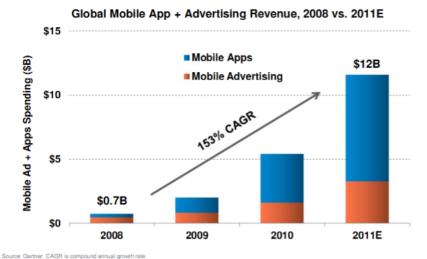


#### (1) Smartphone base growing fast:

OS vendor	Q4 2010 shipments (M)	% share	Q4 2009 shipments (M)	% share	Growth Q4'10/Q4'09
Total	101	100%	54	100%	89%
Google*	33	33%	5	9%	615%
Nokia	31	31%	24	44%	30%
Apple	16	16%	9	16%	86%
RIM	15	14%	11	20%	36%
Microsoft	3	3%	4	7%	-20%
Others	3	3%	2	3%	65%

\*Note: The Google numbers in this table relate to Android, as well as the CMS and Taps platform variants. Source: Canalys estimates, GCanalys 2011

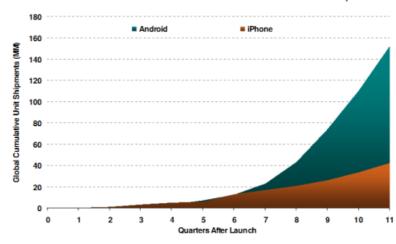
#### (2) Driving app and advertising revenues:



Source: Carmer: C-Man is compound aimusi grown rate.

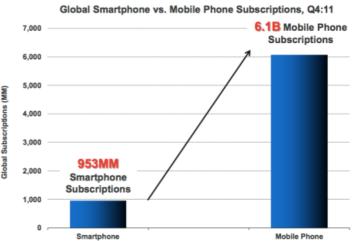
Note: Apple has paid \$58 5 is to developers as of 9°11, implying gross app market revenue of \$48 in 3 years; Google indicated during CQ3 earnings call that it expects \$2.58 mobile ad revenue in 2011E

First 11 Quarters Cumulative Global Android & iPhone Unit Shipments



Gartner, Morgan Stanley Research, as of Q2:11.

#### (3) With much more growth to come:



Source: Mobile phone subscriptions per Informa (as of Q4:11), Smartphone subscriptions estimate based on Morgan Staniely Research's estimated smartphone user as % of total mobile user at the end of 2011 (16%). Note: While there are 1B global 3G subscribers as of Q4:11, not all of them were smartphone users. One user may have multiple mobile user at the control of the property of

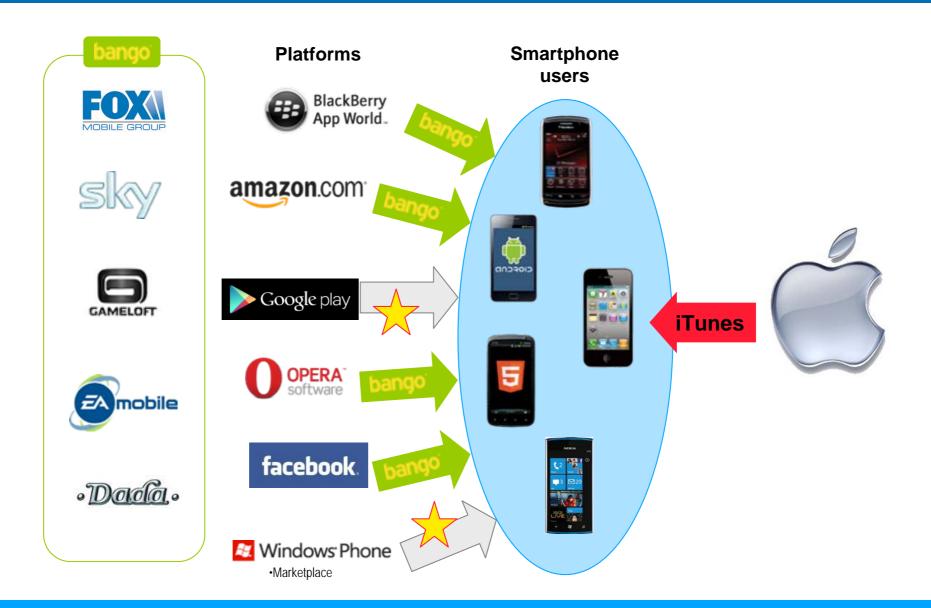
## Bango has a strong proposition



- Technology to enable mobile operator billing (greater reach than credit cards)
- Unique common identity platform improves user experience & sales (better results than direct connection or any potential competitor)
- Broad range of direct operator billing integrations
   (>80 directly connected mobile operator billing systems world leader)
- Automated "back-office" processes enable "scale" (collects money from billers with conversion and tax processing)
- Rich interfaces (API's) and analytics for developers
- Extensive analytics and anti-fraud tools

# Bango is gaining momentum





# **Progress with industry leaders**





General deployment

Early stage usage

**Announced** relationship













12 months

24 months

#### Momentum with industry leaders



#### Growth



- More than 40 direct carrier connections in 34 countries
- 125% uplift in monthly sales from carrier billing
- Carrier billing makes up 34% of all purchases
- 360m subscribers (116m in March 2011): new territories include South America and Asia
- Additional integration underway covering >900m subscribers

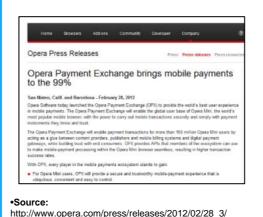


•Source: BlackBerry DevCon Europe Feb 2012 and •http://www.pocketgamer.biz

#### Launch



"Opera is already working with several valuable partners including InMobi SmartPay, Yandex.Money and Bango to make Opera Payments Exchange a ubiquitous part of mobile payments in many regions, with coverage expanding to other parts of the globe rapidly in the coming year."



#### Pre-launch



Announced December 2011







#### •Source:

http://techcrunch.com/2011/12/08/mobile-phone-payments-company-bango-signs-deal-with-amazon/

#### Facebook started using Bango in June 2012







- Provide quick and easy payment for mobile apps
- Part of Facebook Platform for developers
- Early stage developer roll-out not yet in position to forecast transaction volumes
- Currently live in UK and USA

## **New opportunities**





- MasterCard announced its PayPass Wallet Services at CTIA WIRLESS ® in May 2012
- Announced Bango as payment provider for obtaining end user funds
- Useful benefit for Bango merchants alongside MNO billing, Credit Cards and PayPal
- Enable MasterCard to deploy PayPass more quickly



# Microsoft<sup>®</sup>

- Microsoft has existing mobile payment capabilities and relationships which it uses to deliver payment platforms for its mobile users.
- Enabling agreement signed to add Bango's modern technology and relationships to enhance Microsoft's offering
- Microsoft Windows Phone is strategic direction for Nokia
- Windows 8 PC and tablet platform is merging with mobile platform

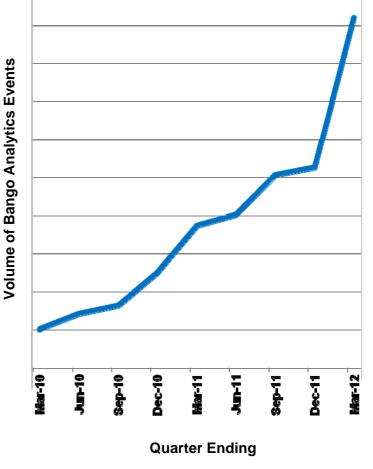
# Google

- Google Play is App and Media store for Android
- Mobile Network Operators (MNO) integrate with Google Play systems
- Bango platform can bridge MNO's to Google Play
- First integration underway

# **Bango Analytics growth**



- Volumes more than doubled in last year
- Significant customers include: NBA, CNN, Thomson Reuters, Telefonica-O2
- Growth driven by increasing deployment in mobile ສູ້ web sites and in downloaded applications
- Android, Apple, BlackBerry, Windows, HTML5 and other devices all driving traffic
- Improvements have been made to increase operating systems coverage, to improve HTML5 capabilities and to add functionality.
- Unique way to link web activity with app activity
- Technical and commercial synergy with payment platforms



Approximately 25% of gross profit for FY2012

#### **FY March 2012 Operational Highlights**



- Connected to in excess of 900 million consumers through more than 90 mobile operators world-wide
- Now including operators in South America, Africa and Asia
- Continuing momentum with industry leading names
- Superior user experience enhanced through product development
  - Powerful payments platform enhanced through increased scalability
  - New services launched to support new large scale customers
- Bango Analytics volumes have more than doubled in 12 months
- Strengthening management team by recruiting Chief Operating Officer
- New area of mobile wallets being developed with MasterCard in particular

#### **FY March 2012 Financial Highlights**

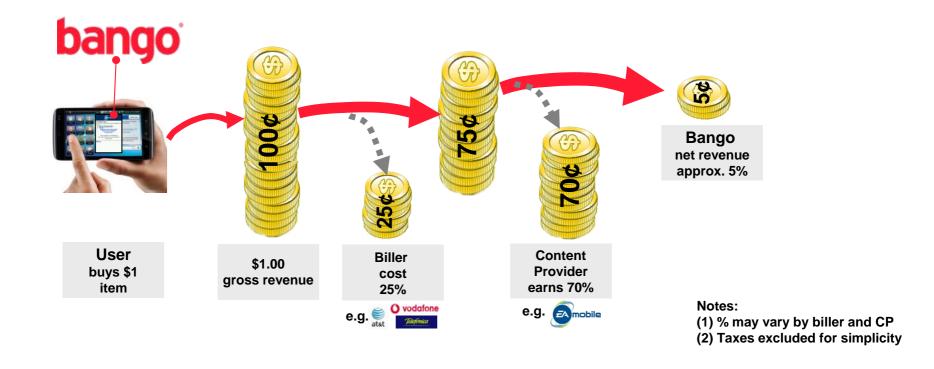


- Turnover for the year of £15.6m (FY2011: £19.3m)
- Gross Profit £2.29m (FY2011: £2.49m)
- LBITDA & SBP at £0.45m (FY2011: loss of £0.40m)
- Total loss after tax £0.93m (FY2011: loss of £0.70m) reflecting an increased amortisation charge for previously capitalized R&D
- Cash balance of £1.79m (£2.71m at 31 March 2011)
- Successful Placing in May 2012 of £3m net with existing shareholders
- No significant contribution from Facebook & Amazon in financial year to March 2012, but some operational costs related to new opportunities incurred
- Financial year aligned to calendar year:
   next FY results will be 9 months to 31December 2012 (9m2012)

<sup>\*</sup> Adjusted EBITDA is operating profit / loss before depreciation, amortisation and share based payments

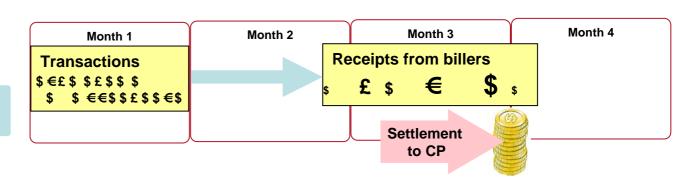
## Bango business model





#### **Settlement**

Bango system aggregates cash from all billers, converts and pays 60 days after month end



#### **FY2012: Turnover and Gross Profit**



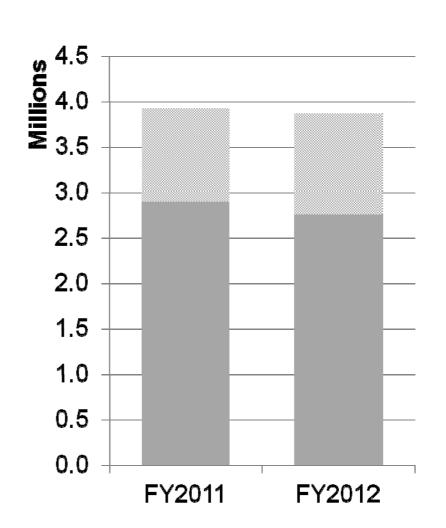
- Most of FY2011 end user spend was feature-phone legacy
- Most of FY2012 end user spend was smartphone
- Margin on end user spend stable at 3.7%
- FY2011 included one off revenue from a large app store



## **FY2012: Operating Expenses**



- Opex broadly stable YoY
- £300k saving from discontinued feature-phone activity partially offset by work on Amazon & Facebook activity
- Monthly Opex\* expected to increase slightly from present levels in 9m2012 due to senior hires and Operational team growth
- Capitalized £1.1m for:
  - Future Scalability Project
  - Future HTML5 Project



## FY2012: P&L



£m					
Turnover					
End user activity					
Other fees					
Total revenue					
Gross profit					
End user					
Other fees					
Total gross profit					
Margin %					
End use activity					
Other fees					
Total margin %					
Operating costs					
Adjusted EBITDA					
Depreciation & amortisation					
Share based payment charge					
Loss before tax					
Loss after tax					

FY2011	FY2012
17.46	13.81
1.86	1.78
19.32	15.59
0.64	0.51
1.85	1.78
2.49	2.29
3.7%	3.7%
99.4%	100.0%
12.9%	14.7%
2.89	2.75
(0.40)	(0.46)
(0.32)	(0.51)
(0.12)	(0.14)
(0.84)	(1.11)
(0.70)	(0.93)

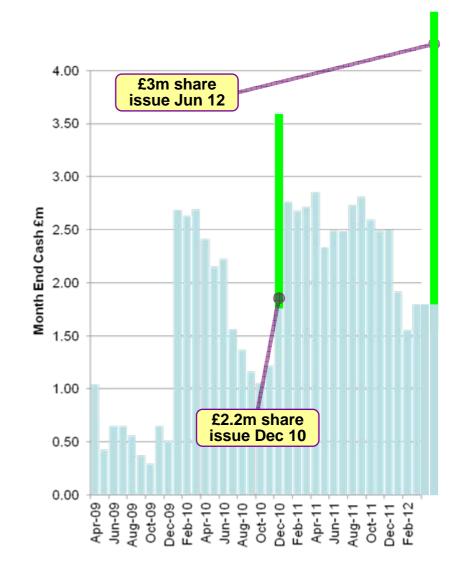
#### FY2012: Cashflow



 Net cash 31 March 2012 £1.8m (£2.71m at 31 March 2011)

No borrowings during the half year

- Growth in transaction volumes is cash generative due to cash arriving before it is settled to content providers. (and vice versa)
- Investment in platform hardware / software late in 2011 in advance of payment and analytics growth
- £3m net received June 2012



#### **Competitive landscape**



- In house development:
  - slow to deliver (unable to leverage existing connections)
  - expensive and risky
  - no cross supplier synergies
  - no access to special relationships
- PC / PSMS Approaches
  - poor user experience
  - legacy PSMS problems
  - do not exploit unique mobile device capabilities
- An evolving landscape
  - Mobile operator billing now widely accepted as important
  - Android open platform gaining momentum
  - Apps expanding to other content and services

## **End user spending drivers**



- Mobile operator connections
  - ability to pay on phone bill increases sales
  - mobile operators more supportive of "on bill" app stores
- App store activity drives spending
  - The number of smartphones suited to that app store
  - The visibility of the app store on devices
  - Marketing programs to promote the app store
  - The quality and popularity of apps and services
  - The end user buying and downloading experience
  - In-application up selling
  - Promotions to users after sale to drive upgrades
  - Marketing programs by app developers themselves
- More major app stores and platforms
  - Now targeting second tier platforms and app stores

#### **Strategy**



- Strengthen service and commercial offering
  - ensure continued high levels of service, operational delivery and scalability
  - enable more West Coast USA presence
  - strengthen management team
- Operational changes
  - recruiting into new COO role, to lead key operational functions
  - retirement of CFO, Peter Saxton: handover expected by Nov 2012
- Developing significant opportunities
  - remaining large app stores
  - increasing potential for Bango analytics technology
- MNO interest increasing
  - being approached by mobile operators to access merchants
  - particular interest in Google Play
- Capitalize on business momentum with major players

#### **Outlook and opportunities**



- 9m2012 is a pivotal year in Bango's development
  - Facebook and Amazon progressing well
  - Continuing build-up of business from app stores in growth and deployment phases, such as BlackBerry and Opera
  - Microsoft and other large scale opportunities being developed
- Expect further adoption of Bango technology by leading industry players
- Significant growth in analytics volumes from existing and new customers
- Increased interest from mobile network operators in Bango platform
  - approached by MNO's to access Bango app store base
  - interest in using Bango to quickly and easily connect to Google Play
- The Board believes there is potential for significant growth in business from existing and new app store, payment provider and content provider customers

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